



THE FIELD GUIDE TO ACCOMMODATION SECURITY

Grant Rayner

Copyright © 2020-2022 Grant Rayner

All rights reserved. No part of this publication may be reproduced or transmitted in any form or by any means, electronic or mechanical, including photocopy or any storage and retrieval system, without prior permission from the publisher.

Published by Spartan9 in Singapore www.spartan9.com

The Field Guide to Accommodation Security Version 3.0

Written and edited by Grant Rayner Edited by Crystal Cover and photos by Grant Rayner

ISBN 978-981-14-8052-2 (digital edition)

- 1. Travel 2. Travel Safety 3. Travel Security
- 4. Travel Risk Management 5. Travel Planning
- 6. Accommodation Security 7. Hotel Security

The information in this Field Guide is intended to be generic and is not tailored to any one location. If you are travelling to a higher-risk location, seek professional advice in advance of your travel.

Contents

Preface	ix
Purpose	ix
Who this guide is for	xi
Operating context	xi
Accommodation options	1
Risk-based approach	1
Travel profile	2
Location, location	3
Low profile vs high security	4
Don't assume away risk	4
Basic guidelines	5
Hotels	8
Types of hotels	8
International vs. local hotels	9
Fortress hotels	14
Booking a secure hotel	15
Understanding the risks	17
Selecting the right location	20
Baseline security protection	22
Enhanced security protection	23
Security-in-depth	24

Deter, detect, delay & respond (3DR)	26
The hotel property	27
The hotel perimeter	29
Perimeter access points	29
Personnel searches	31
Vehicle searches	37
Hotel building and access points	43
The lobby and guest areas	45
Security management	47
Security officers	48
Quick Response Force	53
Counter-surveillance	54
Police and military	55
Be sceptical	56
Comparing hotels	59
Guesthouses	62
Characteristics	62
Factors affecting guesthouse security	63
Selection criteria	64
Guest house security	66
Security management	72
Security officers	72
Security response	72

Fire safety	73
Contingency planning	74
Other guests	75
Making it your own	75
The security review process	76
Apartments	77
Terminology	78
Selecting an apartment	78
Assessing physical security for apartments	83
Apartment security	86
Personal security	88
Other security concerns	90
Upgrading security	92
Emergency preparedness	97
Safe room	101
Residences	104
Selecting a residence	105
Designing for the threat	108
Security design concepts	109
Security objectives	110
Improving physical security	112
The perimeter barrier	113
The inner perimeter area	127

The residence	134
The safe room	145
Additional preparations	150
Video surveillance	151
Security officers	153
Vehicles	156
Document security	156
Team member orientation	157
Local staff	159
Operational security	161
Operational procedures	164
Emergency preparedness	164
Communications	167
Power	169
End notes	171
About the author	171
About Spartan9	172
Other titles	173
Feedback	174

PREFACE

Purpose

Operating in complex and higher-risk environments not only presents significant difficulties but also potentially involves serious risks. At Spartan9, we've spent more than two decades enabling organisations and individuals to operate safely and securely in challenging environments. In doing so, we've built up a significant amount of knowledge and experience.

As part of our Project SAFE HAVEN initiative, we assess the security of hotels and other properties in locations where there is an elevated risk from terrorism. We maintain a library of security assessments for organisations that need to send travellers to these locations. Over the years, we've also conducted dozens of assessments of residential and commercial properties across the Asia Pacific and Middle East regions. Some of this work has involved securing the properties of ultra high net work individuals.

Leveraging this experience, we have developed this Field Guide to help you select secure accommodation during engagements in complex and higher-risk environments.

This guide will focus on the security of hotels, apartments, guesthouses and residences.

We will outline the advantages and disadvantages of each accommodation option. We will also go into detail to

explain how you can assess the security of your accommodation and, if needed, how to augment security to provide additional protection.

Parts of this Field Guide are technically orientated and may not be light reading for some. The guide will get into the nuts and bolts of physical security, particularly when it comes to increasing the level of security protection.

Starting from hotels, each chapter will go progressively deeper into security design and technology. Overall, the combined knowledge you'll gain from learning about the different approaches to securing each type of accommodation will enable you to make effective decisions and implement appropriate security measures regardless of where you're staying.

As you read this Field Guide, remember that the approaches described in each of the chapters are designed for higher-risk environments. As with all security planning, you will need to carefully assess the risks and threats in your operating environment and implement the security measures most likely to be effective against the specific threats and risks you face in that environment.

You'll gain the most benefit by reading this Field Guide from cover to cover. After that, the guide is structured so that you can revisit the chapters and sections that are relevant to you for specific projects.

Who This Guide Is for

This Field Guide has been specifically designed for people who travel to, and operate in, complex and higher-risk environments. Such people may include journalists, security consultants, aid workers, field researchers, expedition teams and adventure travellers.

The contents of this Field Guide will be particularly useful for individuals or teams who may be staying in a location for longer periods of time.

Operating Context

The advice in this Field Guide is focused on complex and higher-risk environments. These environments are characterised by the fact that there are active threats to your safety and wellbeing. These environment may also have the following characteristics:

- The location may be remote
- The location may have poor infrastructure
- There may be high levels of corruption
- You have minimal local support to back you up

In combination, these factors pose a host of challenges to your work or activities. To stay safe, you will need to take active measures to manage risk and assure the safety of both yourself and your team.

This Field Guide will show you how.

END NOTES

About the Author

Grant Rayner is an experienced security and crisis management specialist, based in Asia.

Grant's career started in the military, where he served for a little over 13 years as a soldier, NCO and officer. During his period of service, he worked in infantry, special operations and intelligence units.

After leaving the military, Grant relocated to Asia, where he has lived and worked for more than 20 years. During that time, he has held senior regional positions in several global security consulting firms. He has also worked in corporate security roles at regional and global levels.

In 2012, Grant founded Spartang.

During his time as a consultant, Grant has provided specialised security and crisis management services to clients across more than 25 countries in the Asia Pacific and Middle East regions. He has also supported clients during and after a host of major crisis events, including natural disasters, civil unrest and terrorist attacks.

Grant is an active traveller, writer and photographer. He has published numerous books and articles on the subjects of security and crisis management. He has spoken at a number of industry events, and has also been invited to speak to a class at Harvard Business School.

About Spartang

Spartang provides consulting, training and operational support designed to enable organisations to operate safely, securely and successfully in complex and higher-risk environments.

We work with some of the world's leading organisations in many of the world's most interesting and complex places —from board rooms in Manhattan to remote field camps in Balochistan, and most places in between.

We're accustomed to working in challenging operating environments and in different cultural contexts. In fact, these are the places we feel most at home.

We bring unique skills, experience and perspectives to our projects..

You can learn more on our website.

www.spartang.com

Other Titles

We have published a number of books focused on operating securely in higher-risk environments.

The Field Guide Series

- The Field Guide to Deployment Planning
- The Field Guide to Personal Security
- The Field Cuide to Accommodation Security
- The Field Guide to Transport Security

Other titles

- The Guide to Travelling in Higher-Risk Environments
- Under the Radar
- The Security Evacuation Handbook Vol I -Fundamentals & Planning
- The Security Evacuation Handbook Vol II Decision-Making & Execution
- The Crisis Response Handbook
- The Crisis Simulation Handbook

You can purchase these books from our website.

Feedback

If you identify any errors or broken links, or have thoughts to add on the topics in this Field Guide, please get in touch.

Thank you for reading, and safe travels!

